

Market Monitor

America's Premier Self Storage Brokers

Issue II-2018

How to Win in Today's Competitive Market

by Korey Hanson

In today's dynamic self-storage business environment, many independent owners are forced to compete with larger, better capitalized and more sophisticated self-storage operators. Most owners consider the REITs to be the largest competitors in their markets, but we are now seeing the regional players and third-party management companies grow to a level that leaves the local independent operator with more skilled competitors than ever before. So, the question has become how can an independent self-storage operator take on the giant corporations and large third-party management companies and not only survive but make increased profits? Quite simply, operators need to change their attitudes and become more proactive! Here are four strategies that you can employ to compete and thrive in your local

1) Spend Smarter

If you try to take on the large operators head-to-head on everything you do to operate a self-storage business, the chances are you will lose. For example, you can't possibly spend the money on marketing that they do, but you can market where they do not market and be smarter about the marketing dollars you spend, specifically in your neighborhood. Join a local Chamber of Commerce or local business group. You should also consider advertising in neighborhood, church, and school newsletters or sponsoring a local youth sports team. These local advertising options can bring you a number of small businesses, employees, and people in the community who think and act like you. It's all about potential customers thinking of you first when they make the decision to rent a self-storage unit. Use this as a marketing strategy whenever possible. Instead of marketing your property on a total market basis, like the big operators do, go after your localized area and utilize your resources and efforts in ways that are most beneficial to your business. Your local knowledge, direct contact with your customer base, and the quality of your site manager will give you an advantage!

2) Refresh Your Look

Change up your street awareness and get a fresh look. Most large operators want all of their stores to look the same, but you have the ability to come up with a NEW workable design and make the change in the matter of days, not weeks or months. For example, if your curbs are painted white along the street and your office shell is cream colored with blue trim, change it - make your office shell blue, paint your curbs yellow, and paint your trim white. You will be surprised how many people will stop and notice your store even if they have been driving past it every day for years. Have multiple flags/banners with different color schemes and move them around and swap them out regularly. This will lead to new customers! The advantage you have as an independent operator is that you can change the look of your store and make street awareness an important part of your marketing campaign. Remember, independent operators don't want all of the stores to look the same so this allows you to differentiate your store from the rest of the market.

3) Control Your Costs

Can you reduce your operational costs so that your profit margin is greater, even without an increase in occupancy or rates? You better believe it! Not only will you increase profits, but this will also make your property more valuable. Shop around with local vendors for needed goods and services. Networking with the people you meet by being a member of the local Chamber of Commerce and local business groups might also create an opportunity to offer some business to many of those new connections.

It will also be worth your time to analyze all of your operational expenses. For example, you may be able to negotiate a better rate for your waste/trash removal if you find that you do not need as large a dumpster as you have, or need the frequency of pickups. Shop your vendors regularly and make sure you are getting the best price. The point is that operators can save money if you simply take the time to look at each and every detail of your business expenses and not just focus on the revenue.

4) Rental Rate Management

Instead of having the attitude that you're at odds with the large operators, join them. Many of the REITs and large operators actively adjust pricing on units daily and weekly. While you may not have the resources to be as effective as they are in doing this, take the time to identify your 3-5 main competitors and get in the habit of checking their rental rates often (onsite and website rates) and adjust your rates accordingly. It doesn't take long and should become a part of your daily or weekly routine. We have found that operators who are proactively adjusting rental rates to be competitive, and if necessary, meaningfully lower than the market, can operate at a very high occupancy and drive revenue higher from the in-place tenant base. Also, be prepared to reduce and increase street rates based on seasonality, which will vary depending on where your facility is located. Remember, you can't raise rates on a vacant unit!

With the amount of new development in the self-storage space today we are recommending to our clients that we take a very aggressive approach to rental rate management. We have found that highly occupied stores can produce much higher revenue growth. They are also in a better position to compete with new supply because most new properties have projected very aggressive rental rates in order to justify the high cost of development and are less likely to drop rates until it is too late.

These tips can help any operator, large or small, stay competitive in an increasingly tight market. Being proactive, rather than reactive, will help your facility achieve greater revenue and ultimately a higher valuation. MM

Korey Hanson, President of Argus Professional Storage Management, can be reached at 520-320-9135 or korey@proselfstorage.com.



Property Showcase

Stuart, FL

- Self-Storage Development Site
- 1.8 Acres
- Prime development location with mix of dense retail and residential
- Well-positioned site with exposure to Federal Highway
- Strong demographics

Josh Koerner & Frost Weaver

904-591-0140

jkoerner@weaver-realty.com

\$2,500,000



Sedalia, MO

- Portfolio with 5 locations
- 650 Total Units
- 115,266 Total RSF
- 9.22 Total Acres
- All properties located within 3 miles of each other
- Room to expand
- Seller financing available to qualified buyers

Larry Goldman, CCIM

913-707-9030

lgoldman@selfstorage.com

\$4,370,000

Cumming, GA

- Mobile storage operation for sale
- 2.4 Acres
- Business, equipment and real estate for sale
- Includes 150 8x16 containers
- Located 1 block off GA Hwv 9
- Strong operational history with minimal expenses

Mike Patterson, CCIM

770-301-1886 ebroker@msn.com

Call for Price



North Carolina

- 3-Property Portfolio
- Locations in Winterville, Kinston and Havelock, NC
- 515 Total Units
- 65,175 Total RSF
- 3.73 Total Acres
- All locations are fenced and gated

Jamey Cox

704-632-1030 jamey.cox@svn.com

\$2,050,000

Lithia Springs, GA

- 143 Units
- 21,500 RSF
- 2+/- Acres
- Great high traffic location less than 10 miles west of I-285
- Strong institutional tenants in front retail space
- Minimal competition in market

Jane Sauls

770-328-2379

janehsauls@gmail.com

\$950,000



Wooster, OHUnder Contract

- 110 Units
- 14,900 RSF
- 3.7 Acres
- Located in Southeast Ohio
- Well-maintained facility with great curb appeal
- Solid in-place performance with long-time ownership

Alec Pacella, CCIM

216-455-0925

apacella@naidaus.com

\$499,000



Ramsey, MN

- Self-Storage Development Site
- 80,000 SF TBB
- 4.45 Acres
- Site has been fully entitled for approx. 80,000 SF, 100% climate controlled facility
- Strong demographics and growing population
- Under-supplied self-storage market

Tom Flannigan

651-269-6307 tom@selfstorage.com

\$1,066,000



Green Bay, WI

- 460 Units
- 118,860 RSF
- 7.9 Acres
- Climate control and non-climate units
- · Consistently high occupancy
- Great visibility on busy commercial street
- Significant rental rate upside

Bruce Bahrmasel

312-518-3550

bruce@selfstorage.com







Sells Self Storage Nationwide!

Our complete list of available properties is detailed below. For additional information, visit www.argus-selfstorage.com or contact your local Argus Broker Affiliate.

Alabama				Mississippi, Co	ont.		
Leeds	\$2,800,000	Bill Barnhill/Stuart LaGroue	251-432-1287	Laurel		Bill Barnhill/Shannon Barnes	s 251-432-1287
Arizona				Richland	\$1,300,000	Bill Barnhill/Stuart LaGroue	251-432-1287
Peoria	\$2,200,000	Jeffrey A. Gorden	480-331-8880	New Hampsh	ire		
Arkansas				Weare	\$435,000	Joe Mendola	603-668-7000
Hot Springs VIg	\$1,600,000	Larry Goldman	913-707-9030	New Jersey	¥,		
Jacksonville	\$299,000	Larry Goldman	913-707-9030	Pemberton	\$975,000	Linda Cinelli	908-722-5661
Russellville	\$1,495,000	Larry Goldman	913-707-9030	Ventnor City		Linda Cinelli	908-722-5661
Florida		,		West Berlin		Linda Cinelli	908-722-5661
Ft. Myers	\$850,000	Frost Weaver/Josh Koerner	904-265-2003	New York	ψο, 100,000	Linda Oirioiii	000 122 0001
Ormond Beach		Frost Weaver/Josh Koerner	904-265-2003	Islip	\$5,700,000	Linda Cinelli	908-722-5661
Starke	\$875,000	Frost Weaver/Josh Koerner	904-265-2003	Monticello		Linda Cinelli	908-722-5661
Stuart	\$2,500,000	Frost Weaver/Josh Koerner	904-265-2003	Shirley		Linda Cinelli	908-722-5661
Georgia				North Carolin		Linda Oineili	300-722-3001
Carrollton	\$425,000	Mike Patterson	770-301-1886	NC Portfolio		Jamey Cox	704-632-1030
Carrollton	\$1,300,000	Mike Patterson	770-301-1886	Cherryville	\$2,030,000	Jamey Cox	704-632-1030
Cumming		Mike Patterson	770-301-1886	Henderson	\$410,000	Jamey Cox	704-632-1030
Jackson	\$3,200,000	Mike Patterson	770-301-1886	Hickory	\$795,000	Jamey Cox	704-632-1030
Lithia Springs	\$950,000	Jane Sauls	770-328-2379	Laurinburg	\$1,000,000	Jamey Cox	704-632-1030
Idaho				Peachland	\$205,000	Jamey Cox	704-632-1030
Salmon	\$370,000	Larry Hayes	406-544-1921	Ohio	Ψ200,000	damey dox	704 002 1000
Illinois		, ,		Glouster	\$299,000	Alec Pacella	216-455-0925
Byron	\$389.000	Bruce Bahrmasel	312-518-3550	Wooster	\$499,000	Alec Pacella	
Rockford	, ,	Bruce Bahrmasel	312-518-3550		\$499,000	Alec Pacella	216-455-0925
Seneca	\$699,000	Bruce Bahrmasel	312-518-3550	Oklahoma	A4 050 000		040 500 0400
Indiana				Ada	\$1,050,000	Jared Jones	918-583-3483
Terre Haute	\$1,100,000	Paul Grisanti/Mike Helline	502-296-4586	Edmond	\$8,000,000	Jared Jones	918-583-3483
Kansas				Edmond	SOLD	Jared Jones	918-583-3483
Hayesville	\$785,000	Larry Goldman	913-707-9030	Oregon			
Junction City	\$380,000	Larry Goldman	913-707-9030	Central Point	\$1,975,000	Scott King	541-890-6708
Junction City	\$1,195,000	Larry Goldman	913-707-9030	Lakeview	\$835,000	Scott King	541-890-6708
Kentucky				Medford	\$375,000	Scott King	541-890-6708
Cynthiana	\$875,000	Paul Grisanti/Mike Helline	502-296-4586	Talent	\$2,870,000	Scott King	541-890-6708
Maine	4050.000		200 200 7000	Talent	\$1,350,000	Scott King	541-890-6708
Naples	\$850,000	Joseph Mendola	603-668-7000	Pennsylvania			
Massachusset		Jacob Mandala	602 669 7000	Bechtelsville	\$1,400,000	Chuck Shields	610-828-0100
Sutton Minnesota	\$550,000	Joseph Mendola	603-668-7000	Olyphant	\$925,000	Chuck Shields	610-828-0100
Chaska	Call Broker	Tom Flannigan	651-269-6307	Tennessee			
Princeton	\$325,000	Tom Flannigan	651-269-6307	Crossville	\$975,000	Paul Grisanti/Mike Helline	502-296-4586
Ramsey		Tom Flannigan	651-269-6307	Kingsport	\$1,250,000	Paul Grisanti/Mike Helline	502-296-4586
Missouri	Ψ1,000,000	Tom Flamingan	031-203-0007	Texas			
Clinton	SOLD	Larry Goldman	913-707-9030	Arlington	Call Broker	Richard Minker/Chad Snyder	817-335-5600
Clinton	SOLD	Larry Goldman	913-707-9030	Bacliff	Call Broker	Bill Brownfield	713-907-6497
Sedalia		Larry Goldman	913-707-9030	Mineral Wells		Richard Minker/Chad Snyder	
Waynesville		Larry Goldman	913-707-9030	Texas City		Bill Brownfield	713-907-6497
Mississippi	. , -,-,-	,		Virginia	Jan Dionol	J. 0111 III Old	. 10 001 0101
Canton	\$850,000	Bill Barnhill/Stuart LaGroue	251-432-1287	Virginia Beach	Call Broker	Stuart Wade	757-618-3597
Hattiesburg	\$285,000	Bill Barnhill/Shannon Barnes	251-432-1287	3 200011	Ju., 210101		
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ARGUS SALES



Congratulations to **Bill Brownfield, CRE, CCIM** of Brownfield & Associates who sold Jarrell RV & Boat Storage in Jarrell, TX! Contact Bill at 713-907-6497 for details.



Congratulations to **Mike Patterson, CCIM** of Commercial Realty Services of West Georgia who represented the buyer of Economy Storage in Rockmart, GA! Contact Mike at 770-301-1886 for details.



Scott King

Joan Lucas

Thomas Wolter

Doug Shea & Peter Pappageorge

Congratulations to Larry Goldman, CCIM of RE/MAX Commercial who sold Highway 7 Storage and EMC Storage in Clinton, MO! Contact Larry at 913-707-9030 for details.





Congratulations to **Joan Lucas** of Joan Lucas Real Estate Services, LLC who sold a self-storage development site in Loveland, CO! Contact Joan at 720-855-6587 for details.



Congratulations to **Joey Godbold** of SVN Percival Partners who sold the A Self Storage Depot portfolio in the Asheville, NC metro area! Contact Joey at 704-632-1027 for details.

OR

CO

WA

Southern CA

541-890-6708

720-855-6587

562-269-4844

206-200-3325

Contact an A	40110	Duale	ou Affiliate
Contact an A	rgus	Droke	er Amuate

NORTHEAST Guy Blake, CCIM Linda Cinelli, CCIM, CEA Joseph Mendola Chuck Shields	Company Pyramid Brokerage Company LC Realty NAI Norwood Group Beacon Commercial Real Estate	Phone 845-522-5900 908-722-5661 603-668-7000 610-862-1645	Territory Upstate NY, Western CT Northem NJ, NY (NYC, Long Island) MA, ME, NH, VT, Eastern CT Eastern PA, Southern NJ, DE
SOUTHEAST Bill Barnhill, CCIM N.J. "Joey" Godbold & Jamey Cox Mike Patterson, CCIM Stuart Wade Frost Weaver	Omega Properties, Inc. SVN Percival Partners Commercial Realty Services of West Georgia The Nicholson Companies Weaver Realty Group, Inc.	251-432-1287 704-632-1030 770-301-1886 757-618-3597 904-733-0039	FL Panhandle NC, SC GA MD, VA North, Central & South FL
NORTH CENTRAL Bruce Bahrmasel Tom Flannigan Rusty Hike Alec Pacella, CCIM Larry Goldman, CCIM Mike Helline & Paul Grisanti, CCIM Jim Soltis	Waveland Commercial Real Estate, LLC KW Commercial Hike Real Estate NAI Daus RE/MAX Commercial Grisanti Group Commercial Real Estate Preview Properties.com	312-518-3550 651-269-6307 402-291-2500 216-831-3310 913-707-9030 502-253-1811 810-494-2062	Northern IL, Northern IN, WI MN, ND NE, IA OH, Western PA KS, MO, Southern IL KY, Southern IN
SOUTH CENTRAL Bill Barnhill, CCIM Bill Brownfield, CRE, CCIM David Etzold Larry Goldman, CCIM Mike Helline & Paul Grisanti, CCIM Jared Jones, CCIM Richard D. Minker, CCIM & Chad Snyder	Omega Properties, Inc. Brownfield & Associates, LLC Etzold & CO LLC RE/MAX Commercial Grisanti Group Commercial Real Estate Porthaven Partners Colliers International	251-432-1287 713-907-6497 915-845-6006 913-707-9030 502-253-1811 918-948-3941 817-335-5600	AL, MS, LA Central & South TX West TX AR TN OK North TX
WEST David Etzold Jeff Gorden, CCIM Larry Hayes	Etzold & CO LLC Eagle Commercial Realty Services Hayes & Associates	915-845-6006 480-331-8880 406-544-1921	NM AZ MT

Merit Commercial Real Estate

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RE/MAX Commercial

Joan Lucas Real Estate Services, LLC